

First, at \$4 billion in revenue, V2X has the size and scale to compete in its core markets. Additionally, our global footprint spanning over 50 countries, is an extremely important differentiator in the markets served by V2X. The infrastructure, people, processes and expertise to operate on a global level is a discriminator and one that is not easily replicated.

Second, from a capability perspective, V2X is aligned to well-funded federal budgets, including the largest component of the DOD [Defense Department] spending at over \$300 billion annually. Furthermore, V2X is positioned in key theaters, such as the Pacific and Middle East, where missions matter and are receiving strong funding support from the DOD.

For example, the DOD has requested \$9.9 billion in government fiscal year '25 as part of the Pacific Deterrence Initiative, which is up approximately 60% from the amount appropriated in government fiscal year '23.

Third, V2X has solid past performance in all aspects of its business with operational intimacy that provides excellent insight into how missions are evolving. This allows V2X to be ready to support emerging requirements with the critical agility V2X is known for and that is required in the missions we support.

In terms of opportunities, the market is rapidly evolving, and V2X is in a great position to accelerate technology insertion, such as artificial intelligence and machine learning into the missions we support. We are inserting this technology into our bids today as differentiators.

As a trusted partner, V2X can leverage operational know-how and technology to create a better customer experience and enhanced outcomes. You will hear me speak more about it in the future, how we are inserting these technologies into operations. The depth and breadth of the V2X portfolio is differentiated and we have an excellent opportunity to do more with our capabilities.

V2X has a robust set of solutions I think further leveraged to pursue new opportunities. A great example was the recent large readiness award, which utilized the full power of the organization. We are in the early stages of what we can achieve and see multiple opportunities to build on this win. Our new business pipeline will continue to reflect the opportunity presented by the combination of our capabilities.

As you heard me discuss earlier, V2X is at the front end of several large new business wins, and we will incorporate operational excellence that ensures that these programs are set up for long-term success. We will build on our past practices to enhance overall performance on new and existing programs.

Finally, I believe one of V2X's greatest opportunities is as we move from the chapter of integration to the chapter of optimization and performance excellence. It will be my priority to leverage my experience across 30-plus integrations to refine our business and processes in order to drive value and take advantage of our global footprint and scale.

In conclusion, V2X has great momentum, and I believe there is substantial opportunity to build upon our strong performance. The core of our foundation remains our employees and our commitment to deliver differentiated solutions to ensure customer mission success.